The Big Quit

March 10, 2022



Newport Speakers





Today's Topics

- Employment Market Overview
- Total Rewards Philosophy
- How Retirement Plan Features Fit in
- Checklists for Advisors and Plan Sponsors
- Question and Answer Session with Today's Speakers

Great Resignation

Great Change-up

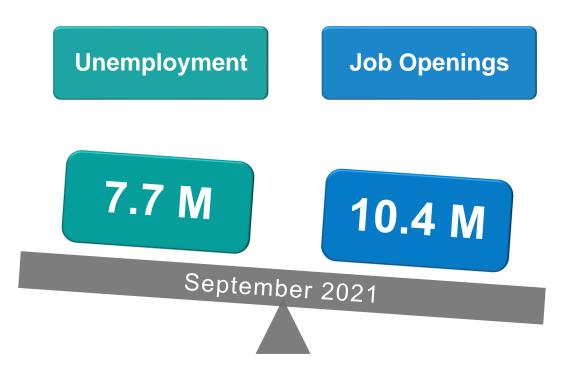
The Big Quit

Great Reshuffle

Great Reprioritization

Employees' Market

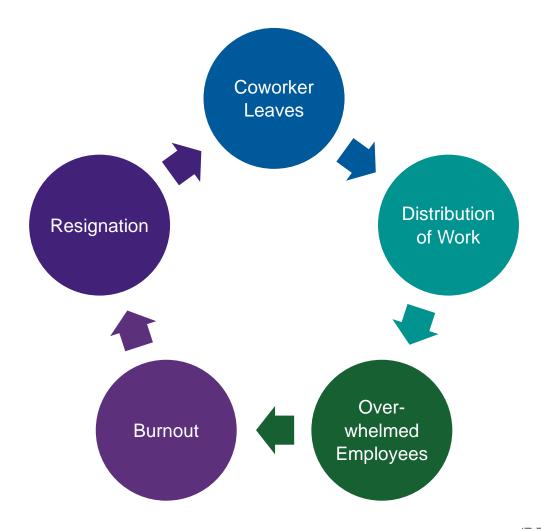
More than 20 Million People Quit in Late 2021



Those who do decide to come back into the workforce are more selective and looking for more perks

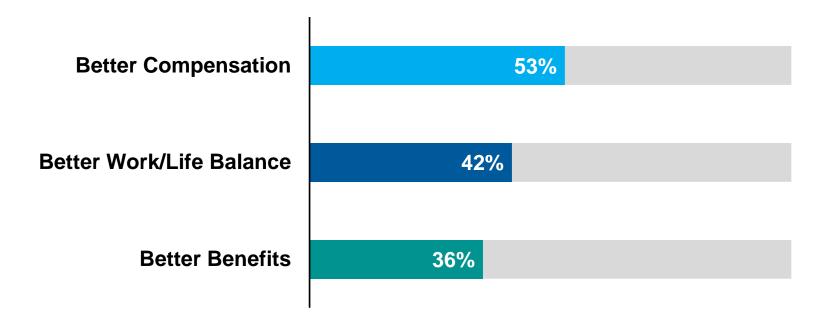


The Vicious Cycle of Resignations



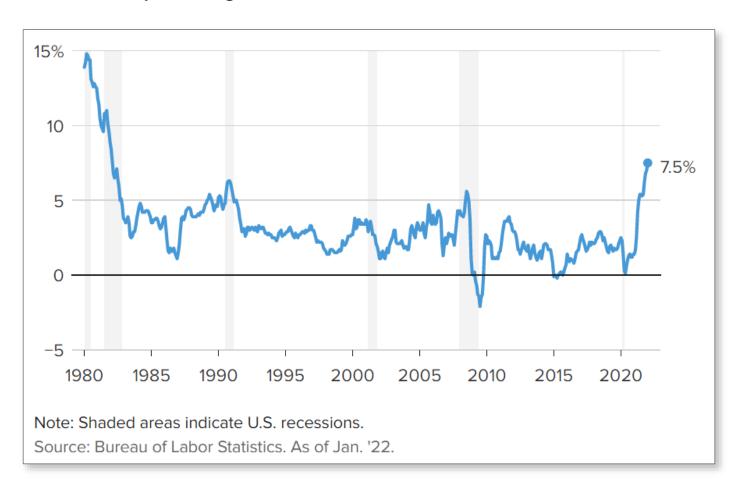
Why Are They Looking?

The top reasons cited in a recent SHRM survey states that employees are looking for:



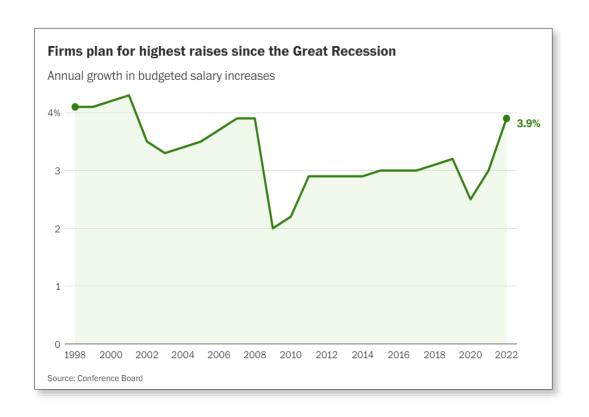
Consumer Price Index, Percent Change from a Year Ago

All Items in U.S. City Average



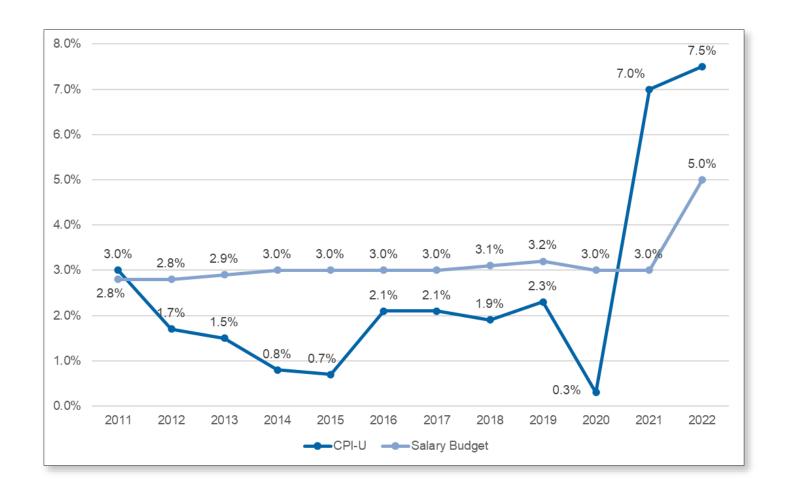
Salary Budget Increases

Forecasts Went From 3.2% in July to 4 - 5% in January!



WorldatWork's
"Salary Budget Quick Poll"
Reported an average salary
budget increase of
4% average
and 5% median.

CPI and Salary Budget Movement





Total Rewards Philosophy

World at Work

Components:

- Compensation
- Benefits
- Retirement
- Work-Life Effectiveness
- Performance Management
- Talent Development
- Recognition





Determine Your Sources of Retirement Income

Retirement Plans

Pension Annuity

Social Security

HSAs



IRA

Personal Savings

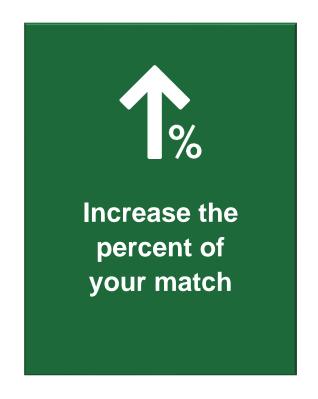
Employer Matching Contributions⁶

Match Type	Example	Percentage of Plans	Percentage of Participants
Single Tier formula	\$0.50 per dollar on 6% of pay	72%	62%
Multi-tier formula	\$1 per dollar on first 3% of pay, \$0.50 per dollar on next 2%	21%	27%
Dollar Cap	Single or multi-tier formula with \$2,000 max	5%	9%
Other	Variable formula based on age, tenure or similar variables	2%	2%

Employer Matching Contributions⁶

Suggestions





Vesting of Employer Monies



Graded vesting schedule

The average vesting period is three to five years

Vesting of Employer Monies (continued)





Reduce the vesting period in your plan



Eliminate the vesting schedule

Financial Wellness

Many employees faced heightened emotional and physical stress during the pandemic.

Financial stress = Physical stress = Productivity impact

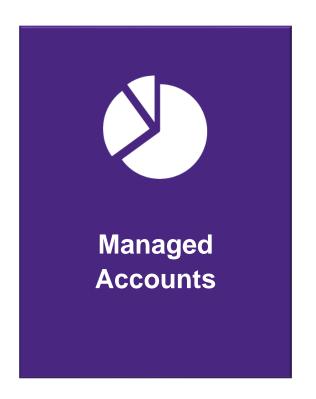
Retirement Plan is the second most important employee benefit offered*

95% of employers now feel a sense of responsibility for financial wellness of their employees (up from 81% in 2015)**

Financial Wellness

Suggestions





You'll Need More Than Just Competitive Pay

Creative Benefits

- Sign-on bonuses
- Retention plans
- Better retirement matches with immediate vesting
- Top-notch healthcare
- Remote and flexible work plans
- Child-care
- Tuition reimbursement
- Loan repayment
- Non-qualified deferred compensation for executives
- And more!



Compensation - Checklist

- ✓ Formulate a cohesive Total Rewards Philosophy
- ✓ Benchmark utilize <u>multiple</u> salary survey sources (aged aggressively), job postings, and "pulse" data to triangulate into what the market is offering for compensation of your key roles
- ✓ Carefully consider your salary budget increase and the cost of compression
- ✓ Revise or Implement Short-Term Incentive plans that DRIVE performance
- ✓ Consider Long-term Incentives for your executives
- ✓ Non-Qualified Deferred Compensation solutions can set your executive compensation program a cut-above the competition and increase retention of key talent

Retirement - Checklist

- ✓ Review Employer Matching Contributions Increase the amount of compensation you will match Increase the percent of your match
- ✓ Re-evaluate vesting provisions Reduce the vesting period in your plan Eliminate the vesting schedule
- ✓ Financial Wellness Enhancements
 Targeted advice from qualified financial planner
 Access Managed Accounts
 Optimal decumulation strategies



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